## FRANCIS SCOTT KEY BRIDGE COLLAPSE INCIDENT UPDATE 3/29/2024

Dear Valued Customer,
The Maryland Port Administration (MPA) hosted a Port of Baltimore stakeholder update Teams call this afternoon and plans to continue this practice weekly for the foreseeable future. The meeting revealed that, despite the desires of the entire Baltimore port community, it is still too early to give a target date to have the shipping channel cleared for marine traffic. However, the MPA did communicate very clearly that their priorities are as follows:

Priority 1 - Open the channel.
Priority 2 - Secure \& remove the DALI.
Priority 3 - Perform the salvage from the inside out.
Additionally, there are 3 salvage companies working on this project, each with different responsibilities, and will have a single direct report to better coordinate safe salvage. It is important to remember that, while opening the channel is of top priority, there are still 4 souls presumed to be in the wreckage underwater. We must maintain our humanity throughout this process so the families affected may have closure. We continue to keep them in our thoughts and prayers every day.

Operationally, we want to, again, encourage our customers to utilize the Baltimore CSX Rail Ramp as a first option to get your import containers into Baltimore from other Ports of Entry. If this is not an option for you, we have extended drayage services with our own assets to the following points, but our capacity will be diminished as the transit time is longer.

- Philadelphia, PA
- Wilmington, DE
- Norfolk, VA
- Harrisburg, PA (NS rail ramp)
- Front Royal, VA (NS rail ramp)
- Richmond, VA (Barge service from Port of Norfolk to Richmond, VA)

We cannot thank you enough for being such incredible partners. We continue to be amazed by and grateful for your support. Have a great weekend!

Best regards,
Perry Menzies
CEO
The Terminal Corporation

Pete Menzies
President
The Terminal Corporation

